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**Cenedlaethau'r  
Dyfodol**  
Cymru

**Future  
Generations**  
Commissioner  
for Wales

[cenedlaethaurdyfodol.cymru](http://cenedlaethaurdyfodol.cymru) [futuregenerations.wales](http://futuregenerations.wales)



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SDCC+ Network meeting:

# Procurement & the Well-being of Future Generations Act

*Eurgain Powell*  
*Office of the Future Generations Commissioner for Wales*  
*5<sup>th</sup> December 2018*



# How do we procure well-being?



## Outline:

- Looking back
- The opportunity - £6bn
- Where are we now?
- WFG Pilots
- WAO Reports & Review
- Simple Changes & Journey Checker
- What next??



# Looking back

2006 UK Sustainable Procurement Taskforce  
– Procuring the Future

*“Sustainable procurement – in short using procurement to support wider social, economic and environmental objectives, in ways that offer real long-term benefits, is how the public sector should be spending taxpayers money. Anything less means that today’s taxpayer and the future citizen are both being short-changed. Yet the practice still falls short of the promise”.*

Value Wales – Policies, Guidance, toolkits etc



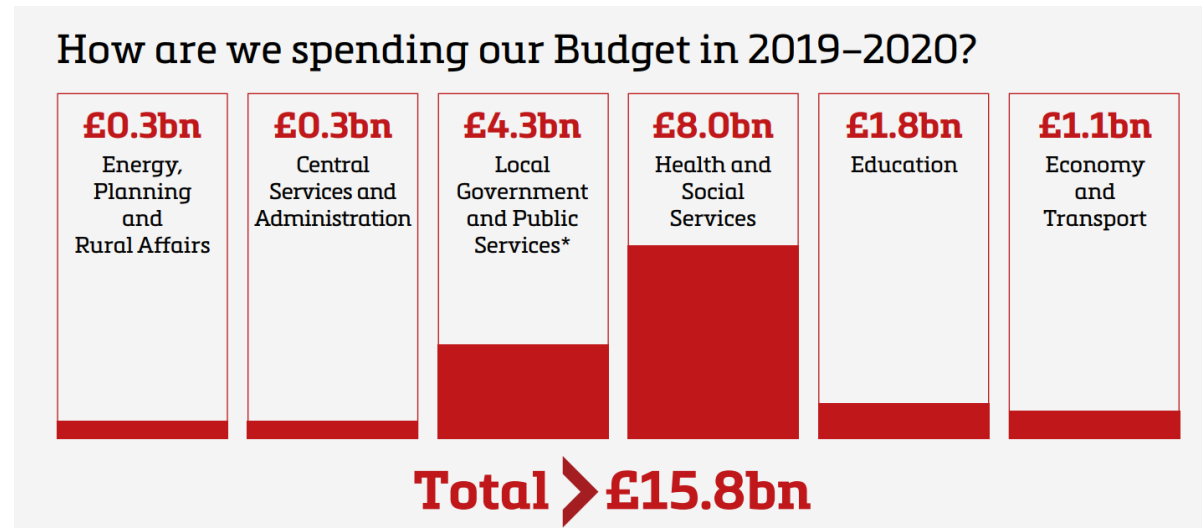
## Procuring the Future

Sustainable Procurement National Action Plan:  
Recommendations from the Sustainable Procurement Task Force



# The opportunity?

**£6bn =  
38% total budget**



## Where are we now?

- Procurement in Act – SPSF 1 (Core Guidance)

### Procurement

58. The role of procurement will be an important part of how a public body allocates resources under the Act. It is expected that public bodies comply with their existing legal obligations in relation to procurement and that they also apply the Wales Procurement Policy Statement<sup>4</sup>. This policy adopts the Sustainable Procurement Task Force's definition of sustainable procurement:

*“the process whereby organisations meet their needs for good, services, works and utilities in a way that achieves value for money on a whole life basis in terms of generation benefits to the organisation, but also to society and the economy, whilst minimising damage to the environment”.*

59. This sets out the procurement practices and the specific actions expected of every public sector organisation in Wales.

60. Your approach to procurement could also be an opportunity to encourage other organisations to contribute to the well-being goals.



# Where are we now?

- Wales Procurement Policy Statement (2015)

## Definition of Procurement

This policy adopts the Sustainable Procurement Task Force<sup>1</sup> definition of procurement: *“the process whereby organisations meet their needs for goods, services, works and utilities in a way that achieves value for money on a whole life basis in terms of generating benefits not only to the organisation, but also to society and the economy, whilst minimising damage to the environment”.*

3. **Economic, Social and Environmental Impact** - Value for Money should be considered as the optimum combination of whole-of-life costs in terms of not only generating efficiency savings and good quality outcomes for the organisation, but also benefit to society, the economy, and the environment, both now and in the future.

- Value Wales Guidance & toolkits....





# Guidance & toolkits...

## Value Wales:

- Code(s) of Practice
- Community benefits
- Opening doors charter
- Fitness checks
- SQUID
- SRA

## Procurement route planner:

[prp.gov.wales/toolkit](http://prp.gov.wales/toolkit)



Llywodraeth Cymru  
Welsh Government

GWERTH CYMRU  
VALUE WALES

# Procurement Route Planner

Driving best-practice procurement in Wales

Home > Policy and Resource Toolkit

## Policy and Resource Toolkit



# Where are we now?

1. Does your organisation have a sustainable procurement policy / strategy / plan?

3 yes, 1 no

2. Does your organisation have a corporate procurement function or is procurement undertaken by individual departments?

Both

3. Does your organisation capture wider benefits / impacts of its procurement activities (eg through Community benefits or other tools)?

2 yes, 1 no

4. Has your organisation started to embed the Well-being of Future Generations Act into its procurement functions?

4 yes, 1 no

5. Do you have an example of how procurement is supporting social, economic, environmental, cultural well-being in your organisation / local authority area?

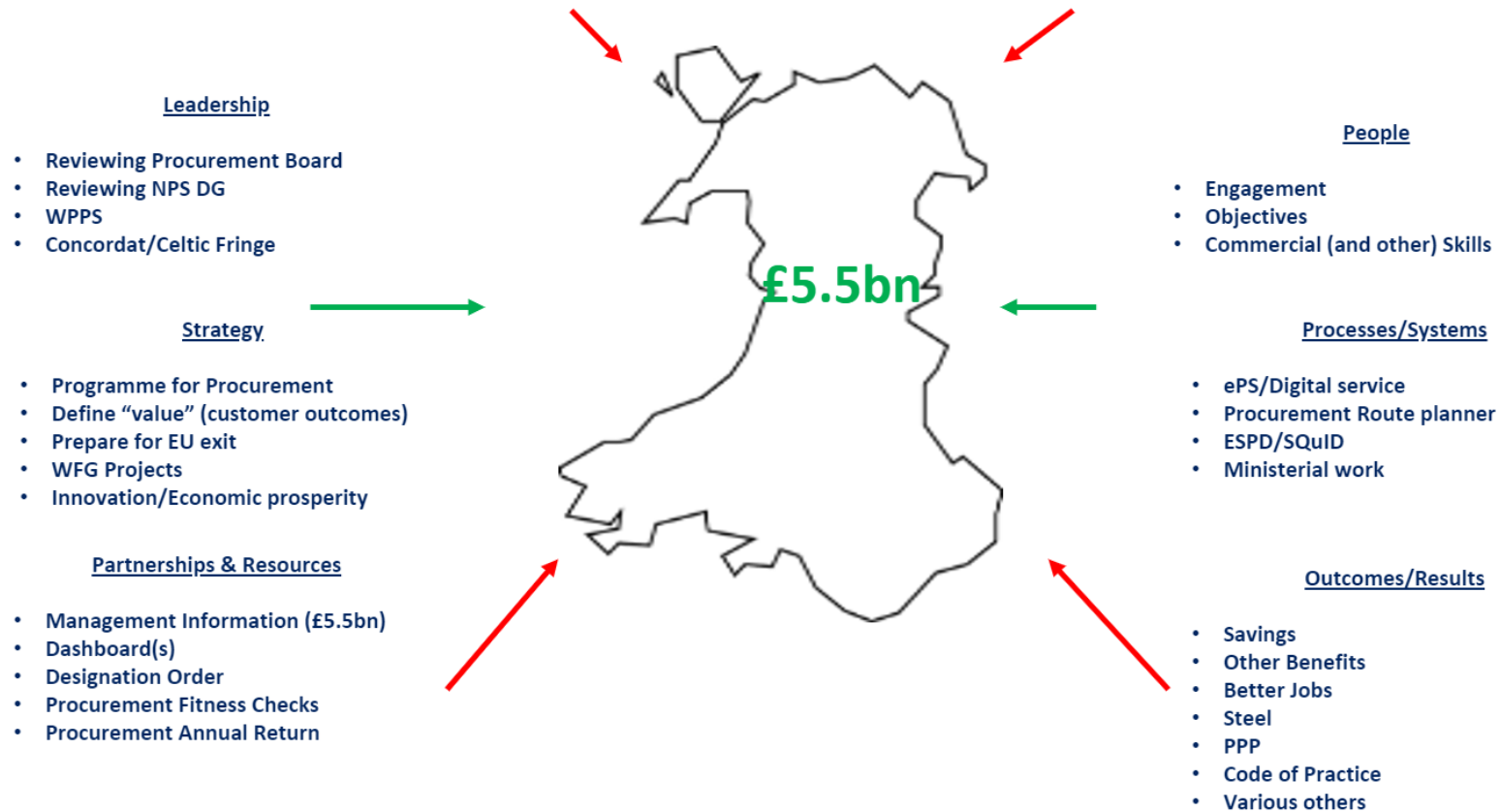
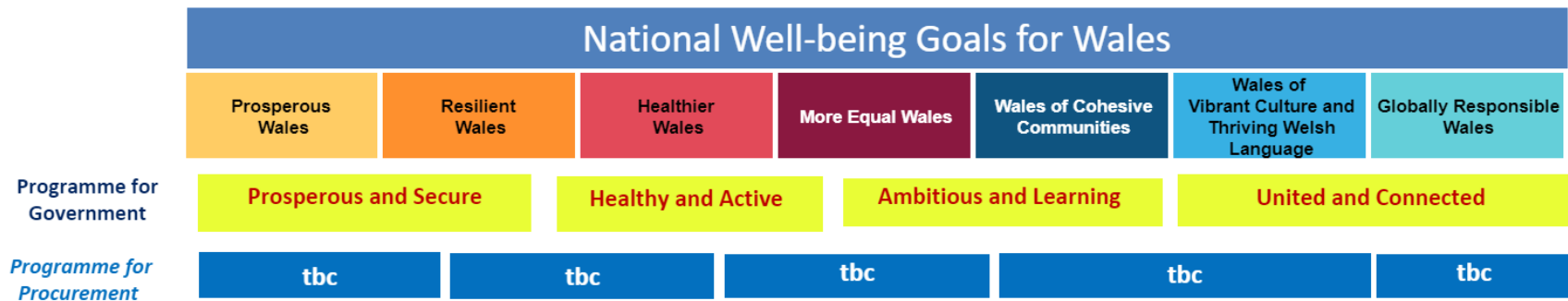
6. Do you have close links with your procurement team, and if so how much do you support their work?

3 yes, 2 no

7. Do you work with any other networks or organisations to share good practice on procurement?



# National Well-being Goals for Wales



## WFG Pilots

- **NPS contract: Food**
  - Food procurement objectives aligned to WB Goals
  - 80% suppliers Welsh
- **Local Authorities**
  - Monmouthshire, Caerphilly, Torfaen, Ceredigion, Pembrokeshire
  - Connection between strategic / WB Objectives and procurement
- **NRW**
  - Again link between WB Objectives and procurement activity



# Procurement



Public bodies in Wales spend over £6 billion each year on buying goods, services and works. It is essential that this is seen as an investment towards meeting all seven of our well-being goals

I have raised concerns with Welsh Government and provided evidence to the [National Assembly for Wales Public Accounts Committee](#) highlighting the fact that procurement policy and practice in Wales has not kept up with the new requirements under the Well-being of Future Generations Act. The Procurement Policy Statement for example does not reflect the Act and the extent to which the National Procurement Service and Value Wales are embedding the Act is not clear.

Following these interventions in September 2017, the **Cabinet Secretary for Finance and Local Government, Mark Drakeford AM**, initiated a review into the National Procurement Service and Value Wales. This is a clear opportunity to ensure that the Well-being of Future Generations Act is the over-arching framework for how we buy goods, services and works in Wales.

In order to secure policy and procedural change in this area I have:

- Contributed to the Welsh Government review through membership of the Stakeholder Reference Group. The review is on-going, and I am continuing to work with officials and with the Group to emphasise the potential to improve the well-being of Wales through what we buy.
- Supported workshops for **Value Wales** and the **National Procurement Service** and have provided assistance to help them understand how the Act can be better applied across what they do, at a strategic and practical level.
- Challenged public bodies to look at how they can use procurement as a vehicle to test new ways of thinking and find ways for procurement to deliver far more than just products and services by utilising the whole life-cycle approach, contributing to the zero waste and

decarbonisation agendas and delivering real community benefits, both in Wales and in developing countries. We have been working with a range of other organisations including **WRAP, Good Practice Exchange, Business in the Community, Centre for Local Economic Strategies** and the **Wales Centre for Public Policy** to explore opportunities to collaborate, to challenge and change the way procurement is done in Wales.

- Worked with the **National Procurement Service (NPS)** to influence the development of new food frameworks in the National Procurement Service – through following the five ways of working they have developed procurement objectives under all seven well-being goals to promote local suppliers, environmental considerations, lower carbon emissions, ethical and Fairtrade goods. The food framework contract is worth £73 million and is available to 72 public body customers. The outcome of this work is that **80% of suppliers on the new fresh food contracts** are Welsh SMEs. The NPS is now working with their suppliers to develop indicators that will monitor food waste, packaging, use of sustainable products, transportation and greenhouse gas emissions with the aim of improving environmental performance over time.
- Included advice on procurement in my statutory advice to public services boards as described above in this report.
- As a result of our work with them, we have influenced and informed the **Welsh Government's** approach to developing pilots focused on the Act, working with **Caerphilly, Torfaen, Monmouthshire, Ceredigion and Pembrokeshire** councils to develop an effective and consistent approach for applying the Act

to procurement activity in organisations, which can then be replicated across Wales. Some of these pilots involve reducing plastics in the supply chain associated with food, eco-friendly alternatives to one third size school milk cartons, increasing supply of local food by improving supply chain analysis, supporting an authority with their collaborative Catering Disposables Framework by looking at sustainable alternatives. The pilots have started, and the focus of my work is now to provide support on capacity building, test different approaches and explore opportunities to embed the Act into specific commodities, increasing local suppliers in the supply chain and a focus on plastics and packaging. I look forward to seeing the impact of these new approaches over the coming year.

A globally responsible Wales

A prosperous Wales

A resilient Wales

A healthier Wales

“We welcome the inclusion of working towards meeting the goals of the Well-being of Future Generations Act in the recent NPS tender applications. This is a positive step, and I trust that as the tender process evolves that a greater points weighting will be given to the criteria. Many of the requirements naturally align to our principles at Castell Howell Foods. It is important to support the local economy and work towards ensuring that the well-being of our employees is high on the agenda, through the medium of Welsh and English.”

Edward Morgan,  
Castell Howell Foods

## Ethical procurement

It's a decade since Wales became the world's first Fair Trade Nation, and I have been pleased to see the **Welsh Government's All Wales Catering Contract increase its sales of fair and ethical goods by 49% over the last three years with up to 60 Fairtrade items being available in their 10 office restaurants over the year.** However, the Fairtrade sales are only 11% of the total value of the contract, so I look forward to seeing further progress in this area and other public bodies following their lead.

As the global aspects of sustainable development are not always well understood by public bodies, I have entered into a partnership with **Welsh Government, Fair Trade Wales** and **Hub Cymru Africa** which resulted in a secondment to my office.

Building on the review of all public bodies in 2015 by **Fair Trade Wales** and **Hub Cymru Africa** which identified an issue around the data collection of sustainable and ethical procurement in the public sector, this partnership aims to support the Welsh Government and public bodies to recognise the value of procurement – what they buy and how they buy.

I am encouraging public bodies to becoming more self-aware and creative in how they contribute to the **Globally Responsible Wales Goal** through for instance, energy, food and single-use plastics, which shows integration with the other goals. My work has resulted in the National Procurement Service collecting wider data and from June 2018 I am pleased that they will include Fair Trade on their supplier questionnaire. This should unblock a potential barrier and encourage more Fair Trade goods into the Welsh supply chain.

## Impact:

- Framed debate and got issues on the agenda
- Encouraged discursive commitments from Ministers, Government and others
- Secured procedural change in how public bodies go about things
- Affected policy content and commitments



# Preston

- 2013: six local public bodies spent £38m in Preston and £292m in all of Lancashire.
- By 2017 those totals stood at £111m in Preston and £486m throughout the county.
- Public services now spend £74 million more in Preston than they did in 2013; £200 million more is spent in wider Lancashire.

## Preston statistics at a glance

2012/2013



an increase in spend with Preston based organisations of **£74,750,857.47**

2016/2017



## Lancashire statistics at a glance

2012/2013



an increase in spend with Lancashire based organisations of **£199,688,679.96**

2016/2017



# GPX sustainable procurement webinar:

[Link to webinar:](#)

<http://www.audit.wales/good-practice/sustainable-procurement>

Link to Neil McInroy speaking about the work of CLES:

<https://youtu.be/r-7KdVjHzgA>

Neil McInroy - Centre for Local Economic Strategies



# Transport for Wales

## A globally responsible Wales

- Energy for stations and the overhead wires will come from 100% zero carbon energy, with at least 50% sourced in Wales
- Supporting sustainable, socio-economic development through our procurement approach
- Develop 1500 additional park and ride spaces across Wales to encourage rail travel
- Investing £738m to electrify the Central Metro network

## A Wales of vibrant culture and thriving Welsh language

- Promoting the continued revival of the Welsh language through bilingual customer information, a contact centre and supporting the National Eisteddfod
- Fund all staff who want to learn Welsh and support them to learn
- Providing access to Wales' vibrant culture and natural heritage working with Visit Wales to develop a new rail and tourism strategy

## A Wales of cohesive communities

- Employing Customer and Community Ambassadors to encourage a greater sense of community around the rail network
- Improve business opportunities for local SME's/TSE's based in Wales
- Doubling the number of Community Rail Partnerships, with 90% of stations to be adopted

## • Competitive dialogue

## • Starting point: 5 WoW & 7 WB Goals

## A prosperous Wales

- Create 600 new jobs, investing in 30 apprenticeships every year
- Moving the Keolis UK headquarters and Global Rail Division to Wales
- Building a new Amey design office in Wales
- 95% of journeys will be made on brand new trains
- We will increase capacity by 65%
- We will create a true 7-day railway with new Sunday and Bank Holiday services

## A resilient Wales

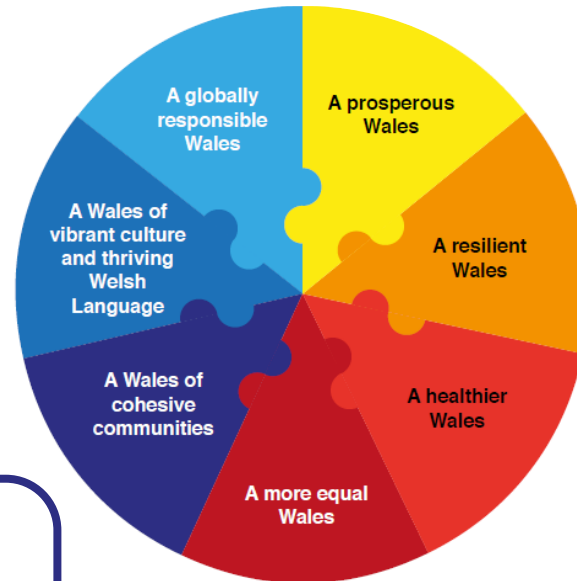
- Encouraging use of public transport e.g. via integrated journey planning tools promoting onward travel and off-peak/advanced fares
- More than 50% of new trains will be assembled in Wales
- Investing £194m in building new and upgrading existing stations

## A healthier Wales

- Promoting active travel, new cycle storage and safe, well-lit walking routes to encourage people to make healthier choices
- Community Ambassadors working with local communities, encouraging and training people to use the rail network
- Mental health awareness training for all staff

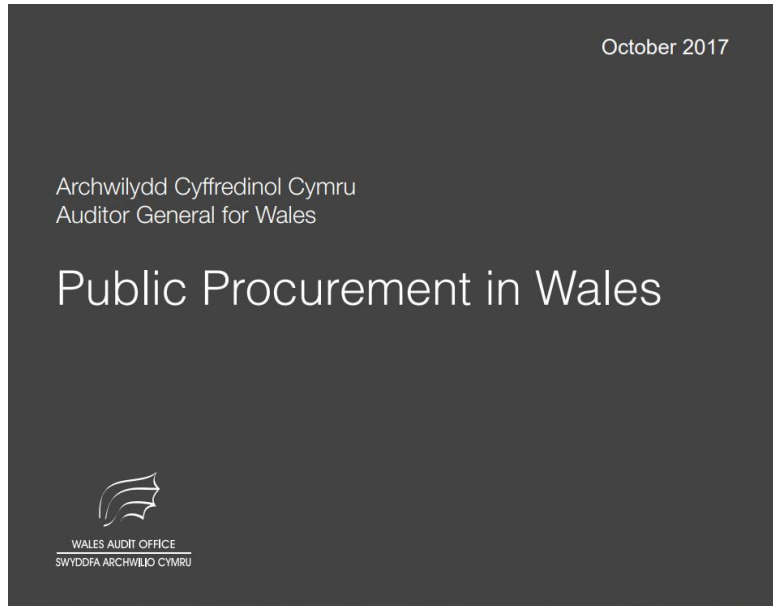
## A more equal Wales

- Developing a new fares structure to ensure price is not a barrier to using the network
- Become an accredited Living Wage employer by 2021 to be cascaded through our supply chain
- During off-peak, cheaper fares will be introduced including, under 16s being able to travel free with a paying adult, and the age limit for half fares will be increased from 16 to 18 across Wales
- Close working with Disability groups to improve accessibility and set up a new accessibility panel for ongoing input





# Last 12 months: WAO Reports, PAC inquiry



cenedlaethau

Wales



# Public Procurement

Overview

Meetings



The Auditor General for Wales published a report on [Public Procurement in Wales](#)  (PDF 2MB) in October 2017 and a further report on the [National Procurement Service](#)  (PDF 949KB) in November 2017.

In 2015-16, public bodies in Wales spent around £6 billion through procurement on a range of goods, services and works but need to improve their performance to ensure value for money. In a changing landscape, public bodies face challenges in balancing potentially competing procurement priorities, responding to new policy, legislation and technology, and in the recruitment and retention of key personnel.

The Welsh Government's 2015 policy statement sets out the overriding principles for public procurement, in the context of relevant EU and UK procurement legislation. However, the report has found that national governance arrangements could be strengthened, with the national procurement board currently having limited effectiveness.

Of the £6 billion spent through procurement in 2015-16, £880 million was through collaborative procurement managed by the three main Wales-based consortia and public buying organisations. While these organisations are reporting financial savings and other benefits, public bodies have mixed views on their effectiveness.

The [Public Accounts Committee](#) undertook an inquiry into this issue in spring 2018. During the evidence session with the Welsh Government, it transpired that a number of the Committee's concerns will be addressed in the review being undertaken by the Welsh Government. The Committee wrote to the Welsh Government in March 2018 advising that it would be premature for the Committee to draw conclusions at this stage and have agreed to return to this issue upon completion of the review. The review was completed in autumn 2018 and the Committee will reflect on its outcomes with the Welsh Government in February 2018.

## Evidence to PAC inquiry

Five Ways of Working	
<b>Long-term</b>	How are procurement decisions considering Future Trends and long-term changes, challenges but also opportunities? There needs to be a long-term approach to contracts, with flexibility within to reflect political or technological changes. Focus on short-term issues and costs needs to change to consider whole-life approach and long-term costs, benefits and outcomes. How can Public Bodies work with suppliers to ensure they're able to respond to what the public sector needs in future? Example: 21 <sup>st</sup> century schools programme building schools for the future, low carbon resilient buildings and environment, supporting development of skills for future, flexible spaces available for community use.
<b>Prevention</b>	Not buying is just as important to consider, along with whole life cost. Is there an opportunity to sell a service rather than a product (eg renting office furniture). Can Public Bodies re-use or refurbish items, rather than buying new, through using the <a href="#">Resource Distribution network</a> ? How can items be reused within the community eg in schools? How can we capture exxamples of where spending in one areas (eg gritting) can prevent pressure / spend in other areas (eg health)? Closure of facilities could be a short-term fix but leads to problems further down the line eg. isolation, loneliness.
<b>Collaboration</b>	Developing flexible, effective models for collaborative procurement that work for Public bodies. How can procuring with other bodies lead to better outcomes, whilst also supporting economic, social, cultural and environmental well-being in your area?
<b>Integration</b>	How can procurement support delivery of the wider priorities and objectives of your organisation, as well as maximising contribution across the seven well-being goals? How can procurement deliver benefits to other services? The approach to procurement needs to consider the whole system, not just one area in isolation.
<b>Involvement</b>	How can contracts seek early commissioner, contractor and supplier involvement to help inform specifications through innovation and raise awareness of opportunities? How can you involve suppliers and end-users involved in the procurement process to deliver better outcomes? How can school children be involved in school meals provision eg planning meals which could deliver wider outcomes (eg health, reduce food waste)? Example: citizen involvement in Caerphilly council's work on the Quality Homes standard - tenants are trained and are part of process.



# Evidence to PAC inquiry

Seven well-being goals: How can your procurement spend encourage...	
<b>Prosperous Wales</b>	<ul style="list-style-type: none"> <li>• Low carbon and energy-efficient goods and services</li> <li>• A low carbon economy and decarbonisation, including for transportation</li> <li>• Skills/training for future jobs</li> <li>• Innovative solutions</li> <li>• Circular economy and efficient use of resources</li> <li>• Increased spend with SMEs, local business and third sector (Wales already at 48% compared to UK 12%)</li> <li>• Increased employment of local people</li> </ul> <p><i>Example: Preston council used Social Value Act to increase spend from local companies from 14 to 28%.</i></p> <p><i>Example: Swansea Community Energy Scheme (SCEES) – explored innovative ways of delivering social value, and developed a new model for procuring community benefits through renewable energy for council buildings.</i></p> <p><i>Example: M&amp;S Plan A - Over the first 5 years this has even led to a net benefit of £185m</i></p> <p><a href="http://annualreport.marksandspencer.com/M&amp;S_PlanA_Report_2016.pdf">http://annualreport.marksandspencer.com/M&amp;S_PlanA_Report_2016.pdf</a></p>
<b>Resilient Wales</b>	<ul style="list-style-type: none"> <li>• Support biodiversity, healthy and resilient ecosystems through sustainable management of natural resources</li> <li>• Zero Waste, promoting use of re-used recycled/ recyclable products</li> <li>• Circular economy &amp; responsible resource use</li> <li>• Promote use of take-back schemes and move to full re-use of resources at end of life</li> <li>• Vulnerability of products and supply chains to external factors which are increasingly likely due to the impacts of climate change?</li> <li>• Environmental impact of raw materials for goods and services</li> </ul> <p><i>Example: Thailand was a global centre of hard drive manufacture in 2012 however it was predicted that world output could fall by 30% in the final 3 months of that year because of the impact of flooding in the country.</i></p>
<b>Healthier Wales</b>	<ul style="list-style-type: none"> <li>• Promote better physical and mental health and wellbeing for workforce and citizens</li> <li>• Health impacts of products? E.g. Food</li> <li>• Encourage uptake of green / low carbon fleet to improve air quality</li> <li>• Impacts of transporting goods on health &amp; wellbeing?</li> </ul>
<b>Equal Wales</b>	<ul style="list-style-type: none"> <li>• Promote decent work with fair and equal pay and conditions available to all</li> <li>• Remove barriers to employment for disadvantaged and minority groups</li> <li>• Impacts along whole supply chain? Do contracts involve products that are made by children or other disadvantaged groups?</li> </ul>



# Evidence to PAC inquiry

Cymru	for Wales
<b>Viable, safe, Well-connected, Cohesive Communities</b>	<ul style="list-style-type: none"> <li>• supporting better employment conditions for workers through the supply chain?</li> <li>• Ensuring services you are contracting (e.g. cleaning or homecare) paying a decent wage even if this is being outsourced?</li> <li>• Can you demonstrate a positive impact on local communities?</li> </ul>
<b>Vibrant culture, heritage and welsh language</b>	<ul style="list-style-type: none"> <li>• A local economy that supports thriving communities</li> <li>• Supporting social enterprises or building on community benefits?</li> <li>• Transport to encourage accessibility</li> <li>• Creating local employment, training and supply chain opportunities</li> <li>• Understanding rural vs urban issues (eg relationship with farmers / agricultural community)</li> </ul>
<b>Globally Responsible Wales</b>	<ul style="list-style-type: none"> <li>• Representing and reflecting the diversity and culture of communities?</li> <li>• Catering for diverse backgrounds</li> <li>• Encouraging and supporting local culture, heritage and welsh language</li> </ul> <ul style="list-style-type: none"> <li>• Fairtrade / ethical</li> <li>• Reducing our carbon footprint</li> <li>• Supporting local supply chains</li> <li>• Encouraging responsible resource use</li> <li>• Considering energy and food security issues</li> <li>• Global citizenships</li> </ul> <p><i>Example: pupils support for Fairtrade school uniforms</i></p>

# SOCIAL OUTCOMES



Delivered through a Framework of Measures

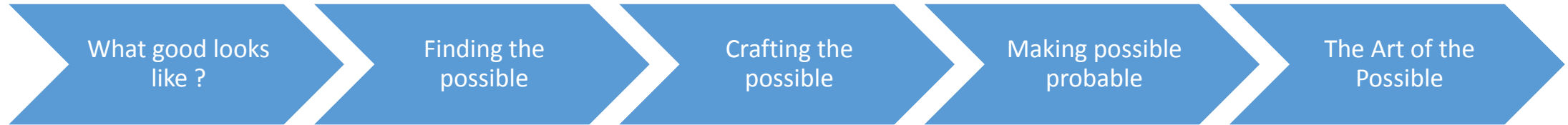
## Next steps?

### Working with WG....

- WG Review – focussed on NPS & collaborative arrangements
- Wider review – procurement landscape
- Vision for procurement based on the WFG Act
  
- Supporting Public Bodies – keeping it simple
- Identifying & sharing good practice
- Simple Changes (AOTP) and journey checker
- Procurement: helping you meet your well-being objectives – what are the barriers?

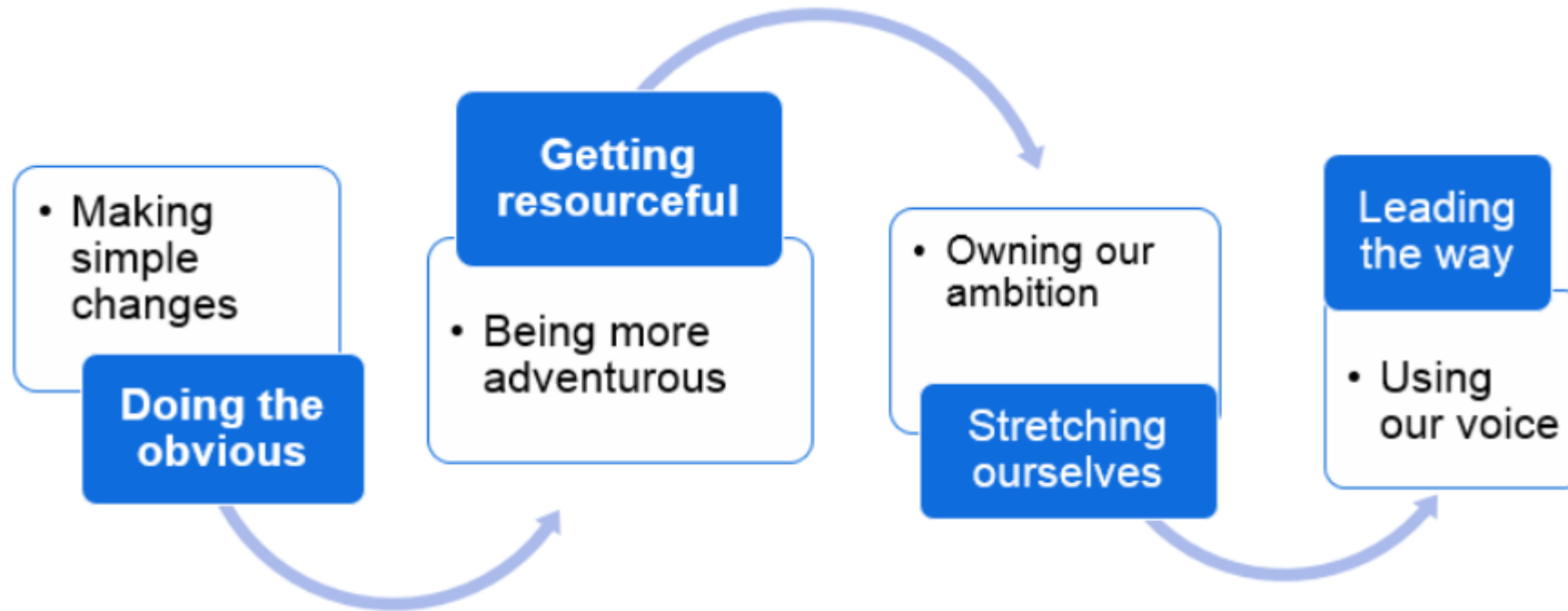


# Art of the Possible: 7 Goals





# Art of the Possible – journey checker



# Art of the Possible

## Simple Changes

- The first step in setting out on the journey towards the Art of the Possible is showing some simple changes that all public bodies should make, which will be a start in helping them to maximise their contribution to the seven well-being goals
- Ideas for small changes that public bodies can make that will practically make a difference to citizen's lives
- Good practice from Wales and elsewhere
- First steps on the journey checker...
- <https://futuregenerations.wales/the-art-of-the-possible/>



# Art of the Possible – simple changes

A PROSPEROUS WALES	Simple changes	
PROCUREMENT	1	Support SMEs, social businesses and co-operatives to work together to jointly bid for contracts.
	2	Appoint social value champions.
	3	Hold regular surgeries for suppliers.
	4	Publish and analyse data about how you procure goods and services.
	5	Pay your suppliers promptly.
FAIR WORK	6	Become a Living Wage employer.
ENERGY	7	Exploring funding options, or supporting community groups, to develop renewable energy projects on public land.
	8	Ensure that new developments and retrofitting of existing facilities must consider renewable energy sources and recycled materials.
SKILLS	9	Maximise the potential for apprenticeships in your organisation.
	10	Consider opportunities to second staff within and between organisations, to share knowledge and develop transferable skills.



A GLOBALLY RESPONSIBLE WALES		Simple changes
SUSTAINABLE CONSUMPTION	61	Review your procurement policy and ensure that it includes fair and ethical practices (to include fair trade, marine stewardship council and forestry stewardship council)
	62	Check whether your contracts meet the needs of the Modern Slavery Act
GLOBAL CITIZENSHIP AND LEADERSHIP	63	Take one action for global learning such as getting involved in Fairtrade Fortnight, Go Green Day or Earth Hour.
	64	Ensure your organisation takes part in Fair Trade Fortnight
	65	Promote leadership opportunities to your staff to understand global contexts
SOLIDARITY AND PEACE	66	Review your approach to refugees and asylum seekers and play your part in Wales becoming a Nation of Sanctuary
ECOLOGICAL AND CARBON FOOTPRINTS	67	Use only Recycled Paper, and set a date to be paper free, and when printing move towards using only soy-based inks
	68	Calculate and understand your organisation's carbon footprint.
	69	Support your staff and visitors to understand their personal carbon footprints
	70	Review your energy contracts, pension providers + investment portfolios and reduce your burden on the earth and its people



A Prosperous Wales

**Publish and analyse data about how you procure goods and services.**

[Read More](#)

A Prosperous Wales

**Support SMEs, social businesses and co-operatives to work together to jointly bid for contracts.**

[Read More](#)

A Prosperous Wales

**Pay your suppliers promptly**

[Read More](#)

A Prosperous Wales

**Hold regular surgeries for suppliers**

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A Prosperous Wales

**Appoint social value champions.**

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A Globally Responsible Wales

**Review your procurement policy and ensure that it includes fair and ethical practices (to include fair trade, marine stewardship council and forestry stewardship council)**

[Read More](#)

A Globally Responsible Wales

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**Use only Recycled Paper, and set a date to be paper free, and when printing move towards using only soy-based inks**

[Read More](#)



## Making simple changes

- Review/ Implement FT / ethical policy and Basic FT Products are available e.g tea, coffee, sugar
- Use existing regulations to maximise social impact
- Use existing toolkits such as the Joint Bidding Guide and Can Do Toolkits
- Publishing tenders bilingually
- Ensure all contracts meet the needs of The Modern Slavery Act
- FSC wood products / recycled paper, locally sourced milk and at least 1 MSC fish product
- Adopt a single-use plastic policy

## Being adventurous

- Review and develop policy and procurement contract to increase product range to include bananas, fruit juice, snacks include conflict free requirements in contracts
- Small lots
- Pre-tender engagement
- Publish tenders in good time
- Redesign of tender documents
- Voluntary Living Wage
- Sign up to Electronics Watch
- Include palm-oil free

## Stretching ourselves

- Review and develop policy and procurement contract to Increase product range to include textiles / workwear/ uniforms
- Weighting for social value
- Fair work charters
- Integrate budgets
- Explore opportunities for “improvement agencies” to develop bespoke procurement workshops, learning events and mentor/coaching opportunities for practitioners

## Leading the way

- Lifecycle Approach to procurement for fair trade/ ethically and sustainably sourced and demonstrated through systems of evaluation
- Review and develop policy and procurement contract to Increase product range to include textiles / workwear/ uniforms
- Local wealth building policies using anchor institutions, developing co-operatives and building local SME capacity
- Establish a legal challenge fund to enable public bodies to defend possible action from outsourcing companies



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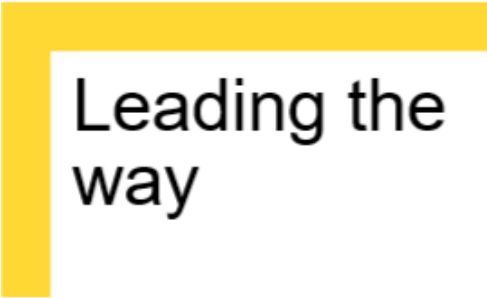
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## Leading the way

- Lifecycle Approach to procurement so that all tea, coffee, hot chocolate, fruit, juice, soft drinks, snacks, clothing, IT, are fair trade/ ethically and sustainably sourced and demonstrated through systems of evaluation
- Local wealth building policies using anchor institutions, developing co-operatives and building local SME capacity
- Review and develop policy and procurement contract to increase product range to include textiles / workwear/ uniforms
- Establish a legal challenge fund to enable public bodies to defend possible action from large outsourcing companies

## Lessons??

- Too many rules!
- Too many toolkits & guidance to follow
- About behaviours & cultures...
- Focus on cost (cheapest)
- Back to basics – start with 5 WoW and 7 WB Goals, links to strategic / well-being objectives
- Outcomes you want upfront in spec
- Find ways to collaborate (public & private)



## Workshop session:

2 options:

1. Go through simple changes in detail & provide feedback

OR

2. Consider 5 WoW & 7 WB Goals – how can these be applied to your work?



SDCC+ Network meeting:  
**Update from the Office of the Future Generations  
Commissioner for Wales**

*5<sup>th</sup> December 2018*



## Update:

- Scrutinising WG budget – report

### Comms....

- New look website – simple changes & work on journey checkers; monthly newsletter
- First Annual lecture – 6 Dec with Lord Bird



**Advice to Welsh Government on taking account of the Well-being of Future Generations Act in the budget process**



## Update:

### Policy areas:

- Low Carbon Plan – next March (Regs this week)
- Climate Adaptation plan out to consultation
- PPW launched this week
- Transport report – national strategy
- Framework for Built Environment/construction
- Housing: decarbonisation, Innovation, Affordable housing review





## Update:

- WG Step Programme secondment – sustainable conferencing
- Skills – what good could look like (Cardiff Business school)
- Update on Monitoring & Assessing:
  - Famous 5 work
  - WAO examinations



# Resources to help...

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## Our Work



Resources



## Resources to help...

- [Future Generations Framework for Projects](#)
- [Future Generations Framework for Service Design](#) (developed with Welsh Government)
- Developing Future Generations Framework for Scrutiny – coming soon!!!
- Social media – videos on topic areas, reports and blogs.
- Carry out research with other bodies and academia on topics like priority areas.
- Art of the Possible programme – early resources and co-creation.



*Diolch yn fawr!!!*

